



TE AURERE KURA

Ngāpuhi-led economic leadership symposium

Ngāpuhi Economic Leadership Symposium
Waitangi | 13-15 October 2026

ATTENDEE BRIEF

Why this kōrero matters for Ngāpuhi

Waitangi | 13–15 October 2026

In October, Ngāpuhi will gather at Waitangi for Te Aurere Kura, a three-day kaupapa focused on our economic future.

For hapū and Ngāpuhi leaders, we know there are important questions about why this conversation is happening now, what sits behind it, and what participation means.

Te Aurere Kura creates a space for Ngāpuhi to build a stronger shared understanding of our current economic position, hear from a range of experiences and perspectives, and explore the opportunities and choices that lie ahead. Its purpose is to ensure hapū and Ngāpuhi are better informed and better equipped to participate in future economic, settlement, commercial and governance conversations and decisions. The Symposium provides a forum for learning, testing ideas and strengthening understanding, with mandate and decision-making remaining with the appropriate hapū and Ngāpuhi processes.

Why now?

There is significant economic activity around Ngāpuhi.

Settlement conversations continue. Investment is occurring across Te Tai Tokerau. Hapū, Māori landowners, businesses and Ngāpuhi entities are already developing whenua, creating employment, building housing and pursuing new opportunities. But we do not yet have a shared picture of what all of that means for Ngāpuhi.

Te Ōhanga Whakapapa o Ngāpuhi has been developed to help establish that picture.

Rather than beginning with settlement or a calculation of collective assets, the analysis looks more broadly at our people, whenua, institutions, housing, infrastructure and investment. It asks where economic value currently sits, where decisions are being made, and what conditions affect whether economic activity translates into lasting benefit for our whānau and hapū.

Some of what the analysis shows is encouraging. Some of it is challenging. There are also important things we simply do not know. That is why the evidence is a starting point for the kōrero, not the answer.

Why this kōrero matters for Ngāpuhi

Waitangi | 13–15 October 2026

The economic future of Ngāpuhi will not be created through settlement alone. It will also be shaped by decisions about whenua already held by whānau and hapū, the capability of our people, the strength of our institutions, where investment comes from, who controls it, and where we choose to work collectively or independently. Those questions cannot be worked through meaningfully without hapū in the room.

Te Aurere Kura is about creating space to consider pātai such as:

- WHENUA** • What needs to sit around our whenua for it to support stronger whānau and economic outcomes? Where could working together create greater opportunity while hapū and landowners retain authority over their own interests?
- TANGATA** • Do we have the leadership, succession pathways, skills and institutional capability needed to take advantage of the opportunities ahead? How do we make sure economic benefit reaches whānau?
- RAWA** • Where does the capital enabling development currently come from? What conditions and decision-making rights come with that investment? What other forms of capital and partnership could strengthen Ngāpuhi economic agency over time?

These pātai are here to open and strengthen the kōrero. Bringing them into the room allows hapū and Ngāpuhi to hear the evidence, test different perspectives and build a stronger understanding of the choices ahead. Where those conversations lead, and the decisions that follow, remain with the appropriate hapū and Ngāpuhi processes.

What to expect

DAY 1: Tuesday 13 October, 2026

Ngāpuhi first | Te Tii Marae

Day 1 at Te Tii Marae is for Ngāpuhi and is closed to media and external audiences. Hapū will hear the economic evidence first, before it is presented to the wider Symposium. There will be space to question it, consider what it means from a hapū perspective and identify the issues that should be carried forward. Day 1 is about establishing our foundation before we invite others into the conversation.

DAY 2: Wednesday 14 October, 2026

Widening the conversation | Waitangi Treaty Grounds

Māori and Indigenous leaders, business and investment experience, practitioners and sector expertise will help us explore the opportunities and challenges across whenua, tangata and rawa. The purpose is to bring different experiences, lessons and ways of thinking into the room so we can test our own assumptions and better understand the choices in front of us.

DAY 3: Thursday 15 October, 2026

What do we carry forward? | Waitangi Treaty Grounds

We begin by reflecting on what we have heard, including the threads, tensions and questions that have emerged across the Symposium. From there, the programme moves through panels on human capability, collective investment and taiohi perspectives, before the room shifts from listening to contributing. The afternoon breakout wānanga will bring the kōrero from all three days together, creating space to consider what matters most, what requires further attention, and where greater connection or coordination could strengthen what comes next.

Come and be part of the kōrero

Come informed by what matters to you, your whānau and your hapū. Come ready to hear the evidence for yourself, test it against what you know, listen to the experiences being brought into the room, and contribute to the kōrero about what it means.

There is no expectation that attendees arrive with an agreed position on settlement, investment, collective approaches or the future Ngāpuhi economy. The value is in bringing different perspectives into an informed conversation.

If decisions about whenua, investment, capability and economic development will affect you and your whānau, your voice belongs in the conversation that comes before those decisions. Te Aurere Kura is one place to begin that kōrero together.

PROGRAMME

Te Tii Marae, Waitangi

Ngāpuhi only, by invite. Closed to media and external audience.

DAY 1: Tuesday 13 October 2026

10:00AM	Pōwhiri	Te Tii Marae, Waitangi Welcome for Ngāpuhi.
11:00AM		Paramanawa / Morning Tea
11:30AM	Kaupapa Framing	TMoK Steering Group: Why this symposium, why now?
12:00PM	Ngāpuhi Economic Analysis	TMoK Steering Group report on Ngāpuhi economic current-state findings, followed by panel discussion.
12:45PM		Kai o te rā / Lunch
1:30PM	Wānanga	Breakout into groups, facilitated discussion.
3:00PM	Report back & wrap-up	Themes captured to carry into Day 2.
3:30PM		Paramanawa / Afternoon Tea
4:30PM	Pōwhiri	Formal welcome for all Symposium attendees
6:00PM		Kai o te pō / Dinner



PROGRAMME



Waitangi Treaty Grounds

Day 2: Wednesday 14 October, 2026

8:00AM	Registration tent	Registrations open
8:30AM	Main Marquee	MC Opening - Rukuwai Tipene-Allen & Whatitiri Te Wake Karakia whakatuwhera
8:45AM	Main Marquee	Opening Address TMoK Steering Group frames the day, carrying forward Day 1.
9:00AM	Main Marquee	Ngāpuhi Economic Analysis 1. Keti Marsh-Solomon, TMoK Chair 2. Dr Jay Whitehead, Matatihi
9:30AM	Main Marquee	Whenua Keynote Mavis Mullins: Leading from the Whenua
10:15AM		Paramanawa / Morning Tea
10:25AM	Main Marquee	Whenua Keynote Ben Dalton: Capital with Purpose
11:10AM	Main Marquee	Whenua Panel: Whenua, Enterprise and Opportunity Blanche Morrogh, Peter Prime, Tia Ashby.
12:00PM		Kai o te Rā / Lunch
1.00PM	Main Marquee	Tangata Keynote Melissa Clark-Reynolds: Grounded, but Future Focused
1:45PM	Main Marquee	International Keynote Karen Diver: Building Economic Power on Our Own Terms
2:30PM	Main Marquee	Tangata Keynote Gina Rangi: Leadership with Accountability.
3:15PM	Main Marquee	MC Re-cap of the Day Reflect on the day's kōrero and carry forward shared understanding. Karakia Whakamutunga
3:25PM		Paramanawa / Afternoon Tea
4:00PM	Bus departs to Turner Centre	Te Hiku Media Te Tai Tokerau & Northland candidate debate

PROGRAMME

Waitangi Treaty Grounds *Future focussed*

Day 3: Thursday 15 October, 2026

8:45AM	Main Marquee	MC Opening - Rukuwai Tipene-Allen & Whatitiri Te Wake Karakia whakatuwhera
9:00AM	Main Marquee	Reflection Keynote Carrie Stoddart Smith: Indigenous Influence in a Changing World
9:45AM	Main Marquee	Tangata Panel: Our People, Our Potential Peter Lucas, Maikio McGrath, Te Uranga Lee-Belk.
10:30AM	Kapu tī	Paramanawa / Morning Tea
10:50AM	Main Marquee	Rawa Panel: Collective Capital, Investment and Impact Tuku Morgan, Terrence Mook Hohneck, Sam Inglis and Samuel Mikaere.
12:20PM		Kai o te Rā / Lunch
1.20PM	Main Marquee	Taiohi Panel: The Future We Choose Atakura Hunia, Hine Waitai-Dye; Kiringaua Cassidy.
2:05PM	1. Main Marquee 2. Tahuaroa 3. Learning Centre	Wānanga Breakouts Draws Day 1's kōrero and all of Days 2-3's keynotes into one shared picture. Three facilitated breakout spaces with an illustrator.
3:05PM	Kapu tī	Paramanawa / Afternoon Tea
3:20PM	Main Marquee	Wānanga feedback & synthesis 10 minutes' feedback per breakout, plus illustrator presentation.
4:00PM	Main Marquee	Symposium Participant Survey
4:10PM	Main Marquee	Taiohi Keynote Ngāpuhi taiohi to close out the Symposium.
4:20PM	Main Marquee	MC Re-cap of the Day Reflect on the day's kōrero and carry forward shared understanding. Karakia Whakamutunga



TE AURERE KURA:

✉ admin@temaiaokaharoa.nz

🌐 www.teaurerekurasymposium.co.nz

